	– Turnaround strategies – DAP/MOU for revamping and re-structuring.	
4	Rural Banking in Commercial Banks: Rural lending by commercial banks- problems of rural branches of commercial banks – transaction cost and risk cost of rural financing – impact of recent policy changes.	
5	cost of rural financing – impact of recent policy changes.   Local Area Banks / Other Financial Institutions: Emerging Trends Genesis –   RBI Guidelines on Local Area Banks / Other financial Institutions like private   banks, Non- Banking Financial Companies, Linkages with Private Money   Lenders, Emerging Trends in rural banking, Microcredit, NGO involvement.   Reforms in rural credit system.	

Le	Learning Resources:			
1	Text Books	Banking – Dharmaraj E – Scitech Publications		
2	Reference	Indian Economy – Datt, Sundaram – S.Chand& Sons, Indian Economic Problem –		
	Books	Amitabh Bhattacharya – Metropolitan Publications,		
3	Supplementary	Microfinance – Rajagopalan – ICFAI Press,		
	Reading			
	Material			
4	Websites	www.nabard.org		
		www.banknetindia.com		
		www.rbi.org.in		
		www.iba.org		
5	Journals	Asian Journal of Agricultural & Rural Development		
		Journal of Industrial and Rural Development		

Semester	Ш	Specialization	Finance
Course Code	313FIN	Туре	Subject – Elective
Course Title	Banking Operations – I		

Cour	Course Objectives:			
1	To understand the basics of Banking and the emergence of Banking in India.			
2	To get acquainted with the functionality of the Banks.			
3	To know the meaning and use of commonly used technologies in Banking.			

## Syllabus:

Unit Number	Contents	Number of Sessions
1	<b>Basic Concepts</b> : Banking, Emergence of Banks – Global and Indian Perspective, Journey of Banking in India, Role of Banks as important Aids to Trade, Functions of Banks, Contribution in GDP and effect on Indian Economy.	6 + 1
2	<b>Regulatory Framework:</b> Banking Regulation Act, RBI Act, SEBI, IRDA, RBI regulations with regard to Nationalized & Cooperative Banks, Private Banks, Foreign Banks.	4 + 1
3	<b>Types of Banks&amp; Banking:</b> Nationalized & Co Operative Banks, Regional Rural Banks, Scheduled Banks, Private Banks, Foreign Banks, Wholesale and Retail Banking, MUDRA Bank and Payment Banks.	4 + 1

Savitribai Phule Pune University – MBA Revised Syllabus 2016 – 17

4	<b>Funding &amp; Recovery:</b> Sector Specific funding, short term and long term loans, MSME funding, Mortgage, Pledge & Hypothecation, Recovery of loans, Non- Performing Assets, Effect of NPA on bank's profitability.	4 + 1
5	<b>Concepts in Banking and Accounting of transactions:</b> Accounting in banks, Final Accounts of Banks, Management of Assets and Liabilities, Provision for NPAs, Income Recognition and Asset Classification Norms, Electronic Banking, RTGS, ATM, MICR, OCR, OMR, DATANET.	7 + 1

Le	Learning Resources:			
1	Text Books	The Indian Financial System and Development – Vasant Desai – Himalaya		
		Publishing House		
2	Reference	Indian Financial System – M Y Khan – Tata McGraw Hill		
	Books	Accounting and Finance for Bankers – Indian Institute of Banking & Finance –		
		Macmillan		
3	Supplementary	Reserve Bank Bulletins		
	Reading	Economic Times		
	Material	Business Standard		
4	Websites	www.bankingandfinancereview.com		
5	Journals	Journal of banking and finance		
		International Journal of Banking		
		Accounting and Finance		

Semester	Ш	Specialization	Finance
Course Code	314FIN	Туре	Subject – Elective
Course Title	ourse Title Treasury Manageme		

Cour	Course Objectives:			
1	To understand the concept of treasury management.			
2	To understand the management of funds.			

## Syllabus:

Unit Number	Contents	Number of Sessions
1	Scope and Function of Treasury Management: Objectives of Treasury, Structure and Organization, Responsibilities of Treasury Manager, Function of treasury, Role and Functions of RBI, Recent Developments in the RBI's Policy Framework.	5 + 1
2	Short, Medium and Long term Funding, Cost Centre / Profit Centre: Financial Planning and Control, Capital Budgeting, Risk Analysis	5 + 1
3	<b>Cash Management:</b> Meaning and Importance of Cash Management, Objectives of Cash Management, Cash Flow Cycle, Cash Flow Budgeting and Forecasting, Liquidity Management: Objectives, Sources & Maturity Concerns: Short term and Long term Liquidity.	5 + 1

Savitribai Phule Pune University – MBA Revised Syllabus 2016 – 17